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REVIEW

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DÉPUTÉE DE PONTIAC-KITIGAN ZIBI
MP FOR PONTIAC-KITIGAN ZIBI



CHAMBRE DES COMMUNES
HOUSE OF COMMONS
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Your MP; Your Voice

In Parliament and across our communities, every action I have taken has been guided by the same values: collaboration, integrity, and service. My goal is to ensure that our region's voice is heard, and that our producers and workers are supported, and our environment and communities continue to prosper.

This has been an ambitious and defining year for our country, one marked by Trump's tariff war, and the following global uncertainty. It also brings historic economic opportunities, and a renewed commitment to Canadian unity. Across Pontiac-Kitigan Zibi, families continue to feel the impact of rising costs, particularly at the grocery store, driven by droughts, floods, tariffs, and trade disruptions.

While we cannot control decisions made outside our borders, we can protect our economy and our way of life. The measures we have taken are showing results. Canada's economy has proven more resilient than expected: in the third quarter, growth reached 2.6 percent, with 181,000 new jobs added for three consecutive months and the unemployment rate declining; a clear sign that our approach is moving the economy in the right direction. Targeted investments in technologies, infrastructure, and key industries are also positioning Canada for long-term prosperity, even in a volatile global environment.

As **Parliamentary Secretary for Agriculture and Agri-Food**, I have continued to champion the interests of our farmers and producers, supporting innovation, fairness in the food supply chain, and the next generation of agricultural leaders. Through this position, I have also advanced key measures on affordability, sustainability, and transparency to ensure that federal decisions reflect the realities Canadian families face every day like overseeing the adoption of the Grocery Code of Conduct.

This Annual Review highlights the work accomplished in 2025 on behalf of the people of Pontiac–Kitigan Zibi, including:

- **Standing up for our regional economy:** Advocating for workers and businesses affected by Trump's tariffs and global uncertainty, like the forestry sector, and advancing federal measures that support economic resilience and affordability.
- **Engaging directly with communities and serving citizens:** Meeting with residents, local leaders, organizations, and municipalities to understand their priorities and help move local projects forward and helping citizens overcome a wide range of challenges.
- **Strengthening agriculture and agri-food:** Bringing rural perspectives to national decisions through my role as Parliamentary Secretary for Agriculture and Agri-Food, supporting producers, and advancing innovation across the sector.
- **Advancing local priorities in Parliament:** Moving forward key initiatives, including the protection of Gatineau Park, support for community media, and efforts to strengthen our local economy by transforming more of our food and wood right here in Pontiac–Kitigan Zibi.

The “My Year in Statistics” section that follows here offers a snapshot of this work, including investments in our region for the year.

I am deeply grateful for the trust you have placed in me again this year. Being re-elected to serve you is an honour, and your confidence reinforces my commitment to expanding opportunity and prosperity across our region while safeguarding what matters most.



My Year in Statistics

Serving as your Member of Parliament begins with being present, listening, and standing with the people of Pontiac–Kitigan Zibi. Whether in the riding, during the campaign, or in Parliament, my focus remained the same: putting our communities first. The statistics that follow reflect that commitment.

- I responded personally and substantially to over **2,100** constituent messages, making sure your concerns and ideas were heard.
- My team and I supported **685** citizen files, assisting with issues related to Immigration, Refugees and Citizenship Canada; Canada Revenue Agency; Service Canada; the Phoenix pay system, and more.
- I took part in **108** events: **31** in the MRC Pontiac, **33** in the MRC Vallée-de-la-Gatineau, and **44** across the MRC des Collines-de-l'Outaouais and the City of Gatineau, meeting residents, celebrating local initiatives, and staying closely connected to the heartbeat of our communities.
- As Parliamentary Secretary for Agriculture and Agri-Food, I visited more than **45** farms and agri-food facilities and held one-on-one meetings with over **90** industry associations.
- I participated in **20** committee meetings since June, contributing to national discussions that reflect the priorities of our rural communities.
- I completed over **55** program research requests to support local projects and help organizations access federal resources.
- Since May, I cast my vote over **59** times in the House of Commons, ensuring that the values and interests of Pontiac–Kitigan Zibi were represented in every decision.
- I remained **available every day** to mayors and community leaders, responding to calls and messages to support urgent local needs.



Federal Investments in Pontiac-Kitigan Zibi

This year, our government invested in over **40 projects** across the riding, supporting local innovation, economic growth, and community well-being. Among these key investments are

- **\$2.14 billion** through a repayable federal loan for the new Telesat campus in Gatineau to support the Telesat Lightspeed constellation and create 300 new jobs in the region.
- More than **\$6.2 million** from Agriculture and Agri-Food Canada and Canada Economic Development to support the Laiterie de l'Outaouais in strengthening its operations and expanding its capacity.
- **\$5 million** over five years through the New Horizons for Seniors Program to support Gatineau's collective impact initiative and strengthen community supports for seniors.
- **\$130,846** in federal funding through the New Horizons for Seniors Program for 7 projects spread across the riding.
- **\$2.55 million** over five years through Canada Economic Development to support the SADC Pontiac in strengthening local businesses, fostering innovation, and driving regional economic development.
- Nearly **\$1 million** in various grants for the Canada Summer Jobs Program throughout the riding.
- **\$570,000** through Canada Economic Development to support the Chambre de commerce de Gatineau in helping Outaouais businesses expand and diversify into new markets.
- **\$380,000** in Canadian Heritage funding invested in 14 community-led projects across Pontiac-Kitigan Zibi, strengthening local culture, festivals, celebrations, and official-language programming.
- **\$182,000** through the Local Food Infrastructure Fund to support two Indigenous-led food security initiatives in Kitigan Zibi Anishinabeg and Barrière Lake, strengthening local food production, harvesting, and storage.
- **\$200,000** through Canada Economic Development to support tourism development at the Chutes Coulonge in Mansfield-et-Pontefract.
- **\$200,000** through Canada Economic Development to Club Lac Ste. Marie (Vélo MSM) to enhance a mountain biking trail network in Lac-Sainte-Marie.
- **\$100,000** through Canada Economic Development to Renostone in Gatineau to support in modernizing its operations through new digital equipment.
- **\$100,000** through Canada Economic Development to support Pine Point in expanding and enhancing its tourism accommodations in Lac-Sainte-Marie.
- **\$100,000** through Canada Economic Development to Kaza Chalets & Spa for the construction of three mini-chalets and a thermal spa experience in Kazabazua.

Gatineau Park

Protecting Gatineau Park for Future Generations

We have a shared responsibility to care for the land and water that define our region and the heritage we pass on to our children. Protecting what we love today ensures it can be enjoyed by generations tomorrow.

Gatineau Park is home to unique ecosystems, species at risk, and plant life found nowhere else in Quebec. With only a small share of the Outaouais and the Ottawa River watershed currently protected, safeguarding the park is essential. It is also a major economic engine, welcoming **2.6 million visitors** each year who spend **\$184 million** in nearby communities, support more than **4,800 jobs**, and add about **\$241 million** to our regional GDP. Protecting Gatineau Park means protecting both our environment and our shared prosperity.



That is why protecting Gatineau Park has been one of my greatest priorities since the beginning of my mandate.

- For more than three years, I have worked closely with Indigenous partners, environmental organizations, federal departments, the National Capital Commission, and neighbouring municipalities to build a strong foundation for long-term protection of this extraordinary natural space.
- In June, Senator Rosa Galvez and I [reintroduced Bill S-229](#), marking a major step forward in our shared effort to secure lasting protection for Gatineau Park. The bill gives the park a clearer place in federal law and reinforces the importance of ecological health and collaboration with Indigenous communities and regional partners. Its progress in the Senate brings us closer to finally giving Gatineau Park the recognition and protection it deserves.



As Bill S-229 continues its journey through the Senate, I will keep working with all partners to see it through. Together, we are building a future where Gatineau Park is protected, respected, and cherished for generations to come.



Local Media

Supporting Local Voices

I believe access to trusted, local information is essential to strong communities and a healthy democracy. Local newspapers and radio stations keep us informed and connected across a vast rural region.

Supporting community media remains one of my top priorities because strong local journalism strengthens our communities.

Too often, these community media outlets are being left behind. That's why I successfully fought for the renewal of the Local Journalism Initiative and worked to secure fair support through the Online News Act, and the Canada Periodical Fund, which are essential to keeping local reporting alive and ensuring communities have access to trusted, local information.

When local voices fade, communities lose connection and belonging.

That is why this year I continued to lead efforts to strengthen support for community media:

- **I advocated for a fair federal advertising approach**, including a proposal that 30 per cent of federal advertising be directed to community media rather than large digital platforms.
- **I stood up for community media to ensure they are not forgotten in the implementation of the Online News Act**, pushing for small newspapers and radio stations to receive their fair share of contributions from platforms like Google.
- **I supported Budget 2025 investments**, including \$150 million for CBC/Radio-Canada and \$38.4 million for the Canada Periodical Fund, which has long supported publications like The Low Down and The Equity, to help preserve local news coverage.



While we have taken action to strengthen local journalism and defend community media, what have other parties done to protect it?

Tariff Response and Affordability

Standing Up to Unfair Tariffs: Protecting Workers, Families, and Our Regional Economy

Every family in Pontiac-Kitigan Zibi deserves stability, opportunity, and the chance to build their Canadian dream. That starts with a strong local economy and access to good jobs, and my work this year has focused on helping our region secure both.

Families and businesses across our region have felt the real effects of American tariffs and global economic uncertainty. These unfair measures by the United States have created instability for our forestry sector, for construction, and for many industries that sustain good jobs in Pontiac-Kitigan Zibi. Nearly 90 per cent of Canada's softwood exports go to the U.S., which means the new 45 per cent lumber tariff has hit regions like ours especially hard.

That is why, throughout the year, I worked to:

- Convene an emergency meeting when tariffs first hit, bringing together mayors, wardens, chambers of commerce, SADCs, farmers, and affected businesses so that regional concerns were heard directly by the Hon. François-Philippe Champagne, then Minister of Innovation, Science and Industry.
- Raise with federal partners the urgent need for timely processing of the Louisiana Pacific Work Sharing agreement in Maniwaki to help minimise uncertainty for forestry workers and support their access to the Strategic Respond Fund to transform and modernize their facility instead of closing.



- Support Budget 2025 and federal tariff response measures because they are delivering key measures for families, workers, and our regional economy, including:
 - » Lowering taxes for **22 million Canadians**.
 - » Making the **National School Food Program** permanent, helping participating families reducing their grocery bill every week.
 - » Eliminating GST for first-time buyers on homes under **\$1 million**.
 - » Backing our ambitious **Build Canada Homes** plan to double home construction over the next decade using Canadian skills and Canadian wood, steel, and aluminum, creating demand for lumber materials produced in our region.
 - » Providing **1.2 billion dollars** in loan guarantees through the Softwood Lumber Guarantee Program and a **50 per cent** reduction in interprovincial freight costs for lumber.
 - » Supporting the new **Buy Canadian Policy** so major federal investments prioritise Canadian suppliers and materials, including Canadian lumber.
 - » Supported programs that help SMEs stay competitive, including the **Regional Tariff Response Initiative**, the **Strategic Response Fund**, and the new **Productivity Super-Deduction**, which makes key investments more accessible for agri-food and manufacturing businesses.



At a time when we are taking action to protect jobs and our regional economy, what are other parties doing to address these harmful tariffs?

Parliamentary Affairs

My Role as Parliamentary Secretary for Agriculture and Agri-Food

Farmers and producers create world-class food and are a pillar of our rural economy. They deserve fairness, opportunity, and prosperity. Those who feed us should never be left to carry the burden alone.

This year, producers across Canada, and here in Pontiac-Kitigan Zibi, faced rising input costs, extreme weather events, and global trade uncertainty. Although our farmers are the most resilient people I know, as Parliamentary Secretary for Agriculture and Agri-Food, I worked throughout the year to advocate for and support our farmers and agri-food businesses here at home and across Canada:

- I worked with the Hon. Heath MacDonald, Minister of Agriculture and Agri-Food, and provincial counterparts at the **Federal-Provincial-Territorial Agriculture Ministers' Conference** in Winnipeg to advance practical tools and supports producers need to adapt and thrive.
- I helped support farmers in adopting climate-smart practices through the expansion of the Agricultural Climate Solutions program. For the UPA alone, one of our 13 delivery partners, we invested **\$38 million** through the On-Farm Climate Action Fund (Agrisolutions climat) to support Quebec producers in reducing emissions and strengthening resilience.
- I met with numerous leading agricultural organizations – including Egg Farmers of Canada, the Canadian Meat Council, *Les Producteurs de bovins du Québec*, and the Canadian Federation of Agriculture – to discuss avenues to strengthen support for producers.



- I engaged directly with farmers, young producers, processors, veterinarians, and agri-food leaders – including l'UPA and the Syndicat de la relève agricole – through my summer outreach tour and through joint visits with Minister MacDonald, helping strengthen federal-provincial collaboration and expanding market opportunities.
- Also, this year, I led the Standing Committee on Agriculture and Agri-Food's work on important studies. In particular:
 - » I led our reducing red tape study, pressing officials and industry leaders for practical ways to reduce administrative burden while upholding food safety, so farmers can spend more time do their work and innovate.
 - » I advocated for fairness in the food supply chain through our study on the implementation of the Grocery Code of Conduct, questioning all major grocery chains – Walmart, Loblaws, Costco, Sobeys, and Metro – and helping bring the Code to the finish line. It will be implemented this January!

What are the other parties offering? Should those who work so hard to feed us carry the burden of trade and weather disruption alone, or should we stand beside them?





Participation in Key Caucuses

I believe every region deserves a strong voice in national decisions. That is why I participated in several caucuses this year to ensure that communities in Pontiac–Kitigan Zibi were heard and reflected in Canada's policy choices.

A particularly meaningful part of this work has been my role in the **Women's Caucus**, where we focused on strengthening the safety, economic security, and leadership of women and gender-diverse people across Canada.

I was honoured to join Ministers François-Philippe Champagne, Rechie Valdez, Mandy Gull-Masty, and my Women's Caucus colleagues as we made several key Women and Gender Equality (WAGE) programs permanent. This investment of more than **\$660 million** will help prevent gender-based violence, advance women's economic opportunities, and support 2SLGBTQI+ organizations.

For our region, it means long-term stable funding for women's shelters and frontline organizations like L'EntourElle, which so many families rely on in times of need.

The work of the Women's Caucus reflects a broader commitment shared across all caucuses: that Canada is stronger, safer, and more prosperous when every community has a voice at the table.



Caucuses I participated in this year:

- *Quebec Caucus*
- *Rural Caucus*
- *National Capital Region Caucus*
- *Outaouais Caucus*
- *Environment Caucus*
- *Economic Growth Caucus*
- *Official Languages and Minority Communities Caucus*
- *National Caucus*
- *Forest Products Association Caucus*

Highlights of My Work as Your MP



On the Hill

It was an honour to present the King Charles III Medal to outstanding individuals from Pontiac–Kitigan Zibi, recognizing their long-standing commitment to their communities. Congratulations to all the recipients!



A meaningful moment at the House of Commons as I was sworn in for a second term as Member of Parliament for Pontiac–Kitigan Zibi, joined by my family, my team, and campaign volunteers. Thank again for your support and continued trust in me.

MRC Pontiac

It was a pleasure to welcome so many residents for our first ***Coffee with your MP*** in our **new Fort-Coulonge office**, opened this year. My thanks to Sébastien Bonnerot for his vision in creating this shared workspace.



The **Shawville Fair** is always a special moment for our region. It was a pleasure to volunteer with my team again this year and take part in this wonderful community tradition.

MRC Pontiac

Happy to have celebrated the **40th anniversary of the SADC Pontiac**. With a federal investment of 2.5 million dollars over five years, the SADC will continue supporting local entrepreneurs and strengthening our regional economy.



A wonderful exchange with the **Regional Association of West Quebecers** at the Little Red Wagon Winery. We discussed the priorities of the English-speaking community with a spirit of collaboration and a shared commitment to a strong and inclusive Outaouais.



It was a joy to celebrate **Canada Day** in Shawville, surrounded by smiling faces and the strong Canadian spirit of unity. I was glad to mark the day alongside MNA André Fortin, Warden Jane Toller, Mayors Bill McCleary and Edward Walsh, and the local partners who help make this tradition so special.



MRC Pontiac

Proud to have announced nearly **\$100,000** in funding through Canada Economic Development for Wildwood Nature Escape to develop a new nature-focused accommodation that will strengthen our local economy. Congratulations to Geneviève, Joël, and Bill!



MRC de la Vallée-de-la-Gatineau

Honoured to attend the **Kitigan Zibi Pow Wow**, celebrating the richness of Indigenous cultures. I was grateful to share this meaningful moment with my son and my team, and to see people of all ages coming together through song, dance, and connection.

MRC de la Vallée-de-la-Gatineau

A pleasure to take part in the **Gracefield Festival**, a lively celebration of our region's culture and community spirit. Thank you to the organizers and volunteers whose work made this event possible.



MRC de la Vallée-de-la-Gatineau

Marking the launch of the 50th **Pakwaun Winter Carnival** was a special moment, celebrated alongside Warden Chantal Lamarche, MNA Robert Bussière, Madeleine Saumure, President of La Québécoise of Maniwaki, and Lise Ryan, Honorary President of the carnival.



During the inauguration of the new picnic stops along the **Véloroute des Draveurs**, did you know this project, led by the MRC Vallée-de-la-Gatineau, received **\$711,700** in federal funding?

A special visit to Camp des Bouleaux as it celebrated its 60th anniversary. For 60 years, the camp has been shaped by the dedication of its volunteers and staff, with federal programs like Canada Summer Jobs helping to support its work with youth.



I had the honour of joining the walk in Maniwaki for the **National Day for Truth and Reconciliation**, also known as **Orange Shirt Day**. Migwetch to the Maniwaki Indigenous Friendship Centre for organizing this community walk.

MRC des Collines-de-l'Outouais & Gatineau

This summer, my team and I hosted the second annual *Sundae with your MP* at the **Chelsea Square**, bringing families and neighbours together for ice cream, conversation, and community connection.



Alongside my colleagues, the Hon. Steven MacKinnon and MP Stéphane Lauzon, and Mayor Maude Marquis-Bissonnette, we marked the announcement of a new **Télésat campus in Gatineau**. Supported through a **\$2.14 billion repayable federal loan**, the project will create 300 jobs and 200 post-secondary co-op placements in our region.

A visit to **Des Collines Seniors' Services** highlighted the care, commitment, and human connection at the heart of their work. Alongside a dedicated team, the organization also welcomes young people through programs such as Canada Summer Jobs, creating meaningful opportunities for youth while strengthening support for seniors.



MRC des Collines-de-l'Outouais & Gatineau

Speaking with filmmaker Mike McKay at the Annual Biodiversity Gathering at UQO, following his documentary on our regional project **Kidjīmāninān**, led by the Kitigan Zibi Anishinabeg community.

An evening of reflection and conversation during an Iftar with the **Outaouais Islamic Centre**.



A winter moment on the **Trans Canada Trail**, celebrating time in nature, shared with Mathieu Roy of the Trans Canada Trail, Ken Bouchard, recipient of the Sovereign's Medal for Volunteers, Mayor Guillaume Lamoureux, and the Sentiers Wakefield Trails team.



Pontiac–Kitigan Zibi

My team and I attended **Remembrance Day ceremonies** across the riding in Chelsea, Wakefield, Fort-Coulonge, Portage-du-Fort, Quyon, L'Isle-aux-Allumettes and Maniwaki. We gathered to honour the service and sacrifice of veterans and those who serve our country.

